

For Approval - ABGM
12 December 2017

Proposed Budget 2018 - Highlight:

I am pleased to present the proposed budget for the calendar year 2018 to the Annual Budget General Meeting. This budget was approved by Executive and Council who agreed to recommend this budget for presentation to the membership at the ABGM on 12 December 2017.

I am seeking Members approval to adopt this proposed budget and I would like to bring the following matters to your attention:
We are presenting a budget with a deficit of £13,943 for the year ending 31 December 2018. The high quality of the services and programmes that we deliver at Alyth is testament to our dedicated rabbis and professional team. As in previous years, we continue to keep a tight reign on the cost associated with providing the outstanding range and breadth of activities that we undertake.

Subscriptions income remains our main source of funds and after accounting for growth and net of the payments to MRJ and JJBS, is budgeted at £871k. It is incredibly exciting that we now have a complement of 3 full time rabbis which has inevitably led to an increase in our cost base as we run an even more ambitious and engaging programme than ever before. In the past we have met the shortfall in programming expenditure through fundraising for specific activities but now that we have started to raise significant funds for our building project, it is our aim to continue to focus our internal efforts in this way and in 2018 we have recognised the requirement to focus on applications to external grant making sources. As a result of this shift in our fundraising focus, the budget for 2018 reflects a deficit of £13,943. We have sufficient reserves to allow us to support a deficit in the medium term.

I am extremely pleased to be able to confirm that the kindergarten is full and generating a surplus that we anticipate will continue and we are tracking youth and life cycle expenditure in much greater detail than ever before, allowing us to make informed cost / benefit decisions internally and with more efficiency, giving heads of department responsibility for their respective budgets

We are recommending that full rate subscriptions for 2018 be increased by 3% in line with CPI, resulting in a net increase of between £14 and £18 per annum depending upon the status of the full rate member. The majority of our members are standard rate taxpaying families, paying by 10 monthly direct debit instalments and therefore their increase in subscription payable will be less than £2 per month.

Set out below is a summary of the budget. Full details are available from the synagogue office, please contact Adam Martin to request a copy. Email adam@alyth.org.uk or call him on 020 8457 8789.

I will present the budget at the ABGM on 12 December and will be pleased to answer any last minute questions you may have then. In the meantime, please email vice-chair@alyth.org.uk with comments or queries, or write to me at the synagogue office, in order that I can respond appropriately.

Budget Summary for the year to 31st December 2018	Full Year 2016	Approved Budget 2017	Forecast Year 2017	Proposed Budget 2018	Budget Inc/(dec)	Variance Budget '17 v Budget '18	Variance F'cast '17 v Budget '18
	£	£	£	£	£	%	%
Income							
Gross Subscriptions	992,534	1,045,826	1,066,408	1,106,569	60,743	6 %	4 %
Less: MRJ, JJBS & BoD	(231,808)	(240,700)	(238,959)	(235,223)	5,477	- 2 %	- 2 %
Net Subscriptions	760,726	805,126	827,449	871,346	66,220	8 %	6 %
Other Income	48,106	49,000	38,892	46,381	(2,619)	- 7 %	16 %
Fundraising Income	30,585	30,000	25,468	25,000	(5,000)	- 20 %	- 2 %
Subscription Donations	61,412	61,000	61,000	61,000	0	0 %	0 %
Pledged Income	11,667	35,000	10,000	30,000	(5,000)	- 50 %	171 %
Transfers from Reserves	36,161	38,888	38,888	39,613	725	2 %	2 %
Total Income	948,657	1,019,014	1,001,697	1,073,340	54,326	5 %	8 %
Expenditure							
Religious Services	433,168	455,132	463,093	503,089	47,957	10 %	9 %
Education & Youth	139,783	135,534	128,077	129,968	(5,565)	- 4 %	1 %
Kindergarten	(19,568)	(11,483)	(12,052)	(11,483)	0	0 %	- 3 %
Community Services	59,942	62,625	66,434	68,041	5,416	8 %	3 %
Member Services & Admin	394,838	394,081	381,931	397,668	3,587	1 %	4 %
Total Expenditure	1,008,163	1,035,889	1,027,483	1,087,283	51,395	5 %	6 %
Net surplus / (deficit)	£(59,506)	£(16,875)	£(25,786)	£(13,943)	2,931	- 11 %	- 20 %

Key Assumptions	2018	2017	2016
Increase in Subscriptions	3.00%	2.00%	0.80%
JJBS Subscriptions (per adult)	£ 49	£ 48	£ 48